

UCI Health

UCI Health – Lakewood

Implementation Strategy

2026 – 2028

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Implementation Strategy

Introduction and Purpose

UCI Health comprises the clinical enterprise of the University of California, Irvine. In March 2024, UCI Health acquired Tenet's Pacific Coast Network, which includes medical centers, formerly known as Fountain Valley Regional Hospital, Lakewood Regional Medical Center, Los Alamitos Medical Center, and Placentia-Linda Hospital, as well as its associated outpatient locations. This is the first Implementation Strategy for UCI Health – Lakewood as it changed from a for-profit entity to a nonprofit hospital facility.

The Patient Protection and Affordable Care Act through IRS section 501(r)(3) regulations direct nonprofit hospitals to conduct a Community Health Needs Assessment (CHNA) every three years and develop a three-year Implementation Strategy that responds to identified community needs. In 2025, UCI Health – Lakewood conducted a CHNA to comply with federal regulations guiding tax-exempt hospitals. This Implementation Strategy details how UCI Health – Lakewood plans to address the significant health needs identified in the 2025 CHNA.

Report Adoption, Availability and Comments

This Implementation Strategy was adopted by the UC Irvine Chancellor in October 2025. The CHNA and Implementation Strategy are available on the hospital's website at <http://www.ucihealth.org/community-health>. Public comment on the CHNA and Implementation Strategy is encouraged as community input is used to inform and influence this work. To request a hard copy of this document or to share any feedback or comments, please contact Christopher M. Leo, Executive Director of Government Affairs, at cmleo@uci.edu.

Definition of the Community Served

UCI Health – Lakewood is located at 3700 East South Street, Lakewood, CA 90712.

The hospital tracks ZIP Codes of origin for all patient admissions and includes all who received care without regard to insurance coverage or eligibility for financial assistance.

The hospital defines its service area for the purposes of this report to include 16 ZIP Codes, located in 10 communities. These cities are located in Los Angeles County and comprise portions of Los Angeles County Service Planning Areas (SPAs) 6, 7 and 8. The hospital service area is detailed below by community and ZIP Code.

UCI Health – Lakewood Service Area

Place	ZIP Code	Service Planning Area
Artesia	90701	7
Bellflower	90706	7
Cerritos	90703	7
Compton	90220, 90221	6
Downey	90241, 90242	7
Lakewood	90712, 90713, 90715	7
Long Beach	90805, 90807, 90808	8
Lynwood	90262	6
Norwalk	90650	7
Paramount	90723	6

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Community Assessment

The 2025 CHNA process included collection and analysis of data sources for the hospital service area. Secondary data were collected from local, county, and state sources to present community demographics, social determinants of health, access to health care, birth characteristics, leading causes of death, acute and chronic disease, health behaviors, mental health, substance use and preventive practices. These data are presented in the context of Los Angeles County and California, framing the scope of an issue as it relates to the broader community. In addition, the CHNA included interviews with key community stakeholders to obtain input on health needs, barriers to care and resources available to address the identified health needs. The collected data were used to identify significant community health needs.

The following significant health needs were identified:

- Access to care
- Chronic diseases
- Economic insecurity
- Food insecurity
- Housing and homelessness
- Mental health
- Overweight and obesity
- Preventive care
- Substance use

Priority Health Needs

Community stakeholder interviews were used to gather input and prioritize the significant health needs. The following criteria were used to prioritize the health needs:

- The perceived severity of a health or community issue as it affects the health and lives of those in the community
- Improving or worsening of an issue in the community
- Availability of resources to address the need
- The level of importance the hospital should place on addressing the issue

Input from community stakeholders resulted in the following prioritization of the significant health needs:

1. Mental health
2. Housing and homelessness
3. Economic insecurity
4. Access to health care
5. Chronic disease
6. Substance use

7. Food insecurity
8. Preventive practices
9. Overweight and obesity

Prioritized Health Needs the Hospital Will Address

Once the CHNA was completed, hospital leaders met to discuss the significant health needs. The following criteria were used to determine the significant health needs the hospital will address in the Implementation Strategy:

Existing Infrastructure: There are programs, systems, staff and support resources in place to address the issue.

Established Relationships: There are established relationships with community partners to address the issue.

Ongoing Investment: Existing resources are committed to the issue. Staff time and financial resources for this issue are counted as part of the community benefit effort.

Focus Area: The hospital has acknowledged competencies and expertise to address the issue, and the issue fits with the organizational mission.

The CHNA served as the resource document for the review of significant health needs as it provided data on the scope and severity of issues and included community input on the health needs. The community prioritization of needs was also taken into consideration. As a result of the review of needs and application of the above criteria, UCI Health – Lakewood will address access to health care through a commitment of community benefit programs and charitable resources.

Goals have been established that indicate the anticipated impact on this health need as a result of the resources the hospital will commit to meeting the health need. Strategies to address the priority health need are identified and impact measures will be tracked.

Health Need: Access to Health Care	
Goals	• Increase access to health care for the medically underserved to improve the health and welfare of community residents.
Anticipated Impact	• Increase access to health care and supportive services and reduce barriers to care. • Reduce the percentage of residents who delay obtaining needed medical care.
Strategy or Program	
Community Support	Provide donations and in-kind support to nonprofit community organizations dedicated to addressing access to health care and providing support services.
Financial Assistance for the Uninsured or Underinsured	Provide financial assistance through free and discounted care and government health programs for low-income patients for health care services, consistent with the hospital's financial assistance policy.
Insurance Enrollment	Assist people who are uninsured or underinsured to enroll in publicly available health insurance programs.
Transportation	Provide transportation support for people who cannot afford transportation to or from medical services and appointments.
Planned Partnerships and Collaborators	City of Lakewood Community health centers and community clinics Community-based organizations Long Beach Department of Health and Human Services Long Beach Forward Los Angeles County Department of Public Health Schools and school districts Senior services

Evaluation of Impact

UCI Health – Lakewood will monitor and evaluate the programs and activities outlined above. Our reporting process includes the collection and documentation of tracking measures, such as the number of people reached/served, implementation of disease management measures, and collaborative efforts to address health needs. An evaluation of the impact of the hospital’s actions to address these selected health needs will be reported in the next scheduled CHNA.

Needs the Hospital will Not Address

UCI Health – Lakewood cannot address all the health needs present in the community. It will concentrate on those health needs that it can most effectively address given its areas of focus and expertise. Taking existing hospital and community resources into consideration, UCI Health – Lakewood will not directly address chronic disease, economic insecurity, food insecurity, housing and homelessness, mental health, overweight and obesity, preventive practices, and substance use.